

Representative Policy Board
Finance Committee
South Central Connecticut Regional Water District
90 Sargent Drive, New Haven, Connecticut
<https://teams.microsoft.com/meet/29755135378278?p=6KNXjAM3eCpyZCWSVZ>
Meeting ID: 297 551 353 782 78
Passcode: NR2qs9Yj
Or
Dial in by phone
[+1 469-965-2517,,638688814#](tel:+14699652517638688814) United States, Northlake
Phone conference ID: 638 688 814#

AGENDA

Regular Meeting of Monday, October 5, 2026 at 5:00 p.m.

1. Safety Moment
2. Review of FY 2026 Audit Results: D. Flint and G. Epstein – *Upon 2/3 vote, convene in possible executive session pursuant to C.G.S. Section 1-200(6)(E) to discuss matters covered under Section 1-210(b)(5)(B), pertaining to commercial and financial information.*
3. Approval of Minutes – September 14, 2026 meeting
4. Quarterly Financial Report: R. Kowalski
5. RPB Dashboard Quarterly Report
6. New Business
7. Next meeting is November 9, 2026 at 5:00 p.m.
8. Adjourn

*Members of the public may attend the meeting in person or via remote access using instructions at the top of the agenda. To view meeting documents, please visit https://tinyurl.com/3xbbfkd2. For questions, contact the board office at 203-401-2515 or by email at jslubowski@rwater.com.
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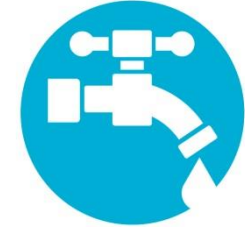
SAFETY MOMENT

Is your workplace or home fireproof? Each year, the National Fire Protection Association (NFPA) celebrates National Fire Safety Month in October. Fire safety awareness in the workplace should be second nature and should be translated into our personal lives to keep our loved ones safe in the event of a fire at home.

Follow the steps below to ensure that your workplace and homes are fireproof:

1. Eliminate Clutter
2. Designate Smoking Areas
3. Maintain fire extinguishers
4. Use and store chemicals safely
5. Limit the accumulation of flammable or combustible materials
6. Ensure emergency exits routes are in place

TapInto
Safety



Regional Water Authority



Service – Teamwork – Accountability – Respect – Safety

Safety is a core company value at the Regional Water Authority .
It is our goal to reduce workplace injuries to zero.

 Regional Water Authority

Representative Policy Board
Finance Committee
South Central Connecticut Regional Water District
90 Sargent Drive, New Haven, CT
and
Via Remote Access

MINUTES

Regular Meeting of Monday, September 14, 2026 at 5:00 p.m.

Committee Present: Vincent Marino, James DiCarlo(R), Stephen Iacuone(R), Jay Jaser, Carolyn Mancini(R), Jamie Mowat Young(R), and Michelle Verderame(R)

Committee Absent: Thomas P. Clifford III

RPB Members: Bob Harvey, Naomi Campbell(R), Jason Engelhardt(R), Charles Havrda(R), Carolyn Mancini(R), Greg Malloy(R), and Stephen Mongillo(R)

Authority: Catherine E. LaMarr(R)

Management: Michael Freda, Sunny Lakshminarayanan, Rochelle Kowalski, Jim Hill(R), and Charles DelVecchio

Office of Consumer Affairs: Atty. Jeffrey Donofrio(R)

Staff: Jennifer Slubowski(R)

Chair Marino called the meeting to order at 5:00 p.m. He reviewed the Safety Moment distributed to members.

On motion made by Mr. Jaser, and seconded by Mr. Iacuone, the Committee voted to approve the minutes of its August 10, 2026 meeting.

Chair Marino stated that the discussion regarding Authority member compensation was removed from the original agenda because RWA's enabling legislation, recently updated in 2024, allowed for compensation reviews once every three years. Since the Authority last received an increase January 1, 2025, it would be up for discussion at the end of 2027, at which time it would be appropriate for the Committee to revisit the matter.

The Committee discussed the inclusion of Authority stipends as part of RWA's enabling legislation requirements. Chair Marino noted that the current legislation does not address stipends. He stated that Committee members should contact him if they would like to discuss the matter and the topic would be added to a future meeting agenda for consideration.

Ms. Kowalski, provided an update on the Quarterly Report of RPB approved projects, which included:

- Lake Gaillard Water Treatment Plant HVAC and Electrical Improvements
- Lake Whitney Dam & Spillway Improvements Phase I – Initial Design Project
- Lake Whitney Water Treatment Plan Chemical Feed Improvements

Representative Policy Board
Finance Committee
September 14, 2026

- Lake Gaillard and Lake Saltonstall Water Treatment Plants Electrical Upgrades
- North Branford Tank Replacement
- Route 80 Control Valve Replacement

There was no new business to report.

The next meeting is on Monday, October 5, 2026 at 5:00 p.m., via hybrid.

At 5:07 p.m., on motion made by Ms. Young, and seconded by Ms. Mancini, the Committee voted to adjourn the meeting.

Vincent M. Marino, Chair

(R) = Attended remotely.

South Central Connecticut Regional Water Authority
90 Sargent Drive, New Haven, Connecticut 06511-5966
<http://www.rwater.com>

TO: RPB Finance Committee Members

Vincent M. Marino
Thomas P. Clifford III
James X. DiCarlo
Steve Iacuone
Jasper J. Jaser
Carolyn Mancini
Michelle Verderame
Jamie Mowat-Young

FROM:  Rochelle Kowalski

DATE: September 29, 2026

SUBJECT: Quarterly financial statements for fiscal year 2027 (ending May 31, 2027)

Attached are the following financial reports regarding the first quarter of fiscal year 2027. i.e., the quarter ended August 31, 2026:

- Statements of net position as of August 31, 2026 and August 31, 2025;
- Schedule A-1 & A-2: Statements of revenues, expenses and changes in net position as of August 31, 2026, maintenance test, and commentary;
- Schedule B: Operating and maintenance expenses;
- Schedule C: Capital budget report;
- Schedule D: Investment earnings report - comparison of investment rates of return

The reports bulleted above incorporate the Authority's experience from June 2026 through August 2026. For the remainder of fiscal year 2027, the reports include the projections shown on schedules A-2 and B which use the assumptions explained below.

Schedule A-2: Statements of Revenues, Expenses and Changes in Net Position

Section of page entitled “Three months Ended August 31, 2026”

The figures shown present June 2026 to August 2026 as well as comparative budget vs. actual results for the three months ended August 31, 2026.

Section of page entitled “Year Ending May 31, 2027”

The “budget” column is the budget for fiscal year 2027, as approved by the Five-Member Authority.

Assumption 1

The column labeled *Assumption 1* presents earned metered water revenues that reflect three months (June 2026 through August 2026) of consumption and nine months of budgeted consumption for (September 2026 through May 2027).

Other revenues and expenses shown in this column reflect three months of results and nine months, as projected.

Assumption 2

The column labeled *Assumption 2* projects consumption for the months of September 2026 through May 2027 at 4% below budget. Operating expenses for “pump power” and chemicals for these same months are adjusted to reflect the 4% decrease.

Assumption 3

The column labeled *Assumption 3* projects consumption for the months of September 2026 through May 2027 at 2% above budget. Operating expenses for “pump power” and chemicals for these same months are adjusted to reflect the 2% increase.

Section of page entitled “Maintenance Test”

The maintenance test reflects the same three assumptions described above except that water sales are not accrued revenue, but cash collections from June 2026 through August 2026, plus projected cash collections for September 2026 through May 2026. Management projects cash collections by applying historical collection patterns to billings. Management assumes that the billings are collected over the course of the subsequent twelve months.

Schedule B: Operating and Maintenance Expense

This schedule provides details of the operating and maintenance expense for the first quarter of fiscal year 2027, as well as projections for September 2026 through May 2027 under the three assumptions presented above.

Schedule C: Capital Budget Report

This schedule shows capital expenditures for June 2026 through August 2026, as well as projections for the full fiscal year 2027.

Schedule D: Interest Earned

Compared here are “budgeted” versus “actual” interest rates earned on the Authority’s invested funds.

Attachments

REGIONAL WATER AUTHORITY
STATEMENTS OF NET POSITION
AS OF AUG 31, 2026 AND 2025

Assets	FY 2027	FY 2026	Y/Y Variance
Utility plant			
Property, plant and equipment in service	1,057,965,733	1,050,642,618	7,323,115
Accumulated depreciation	(475,537,170)	(479,621,998)	4,084,828
Utility plant in service	582,428,563	571,020,620	11,407,943
Land	28,127,494	28,172,373	(44,879)
Construction work in progress	42,858,856	27,784,112	15,074,744
RTU and SBITA, net	19,317,193	22,364,784	(3,047,591)
Intangible Assets, Net	3,895,730	4,536,124	(640,394)
Total utility plant, net	676,627,836	653,878,014	22,749,822
Nonutility land, at cost	66,063,004	66,063,004	-
Current assets			
Cash and cash equivalents	66,549,102	52,470,502	14,078,600
Investments	-	-	-
Accounts receivable, less allowance for doubtful accounts	12,793,720	14,760,792	(1,967,071)
Accrued revenue	12,022,420	11,871,659	150,761
Accrued interest receivable	148,777	172,638	(23,862)
Materials and supplies	3,704,493	3,686,239	18,253
Prepaid expenses and other assets	5,117,175	6,643,521	(1,526,346)
Total current assets	100,335,686	89,605,351	10,730,335
Note Receivable	500,000	500,000	-
Lease Receivable	1,588,105	1,277,874	310,231
Net Pension asset	2,312,373	-	2,312,373.00
Restricted assets	138,649,493	131,660,382	6,989,111
Regulatory assets	15,483,796	31,811,899	(16,328,103)
Total assets	1,001,560,293	974,796,524	26,763,769
Deferred Outflows of Resources			
Deferred charge on refunding	-	5,206,304.53	(5,206,305)
Deferred Outflows - Goodwill	14,269,445	15,269,484.90	(1,000,040)
Deferred charge on pension plans	115,046	783,442.36	(668,396)
Deferred charge on OPEB plans	1,620,358	1,498,309.74	122,048
Total	1,017,565,141	997,554,065.84	20,011,075

Liabilities and Net Assets	FY 2027	FY 2026	Y/Y Variance
Liabilities			
Revenue bonds payable, less current portion	429,685,000	447,265,000	(17,580,000)
Net premiums and discounts from revenue bonds payable	35,688,318	38,885,004	(3,196,686)
DWSRF loans payable, less current portion	37,216,393	36,057,535	1,158,858
Net pension liability	-	8,795,429	(8,795,429)
Net OPEB obligation	14,626,247	15,181,074	(554,827)
Lease Liability	35,097	67,439	(32,342)
SBITA Liability	4,788,077	5,661,670	(873,593)
Total noncurrent liabilities	522,039,132	551,913,151.29	(29,874,020)
Current liabilities			
Current portion of revenue bonds payable	25,970,000	25,720,000	250,000
Current portion of DWSRF loans payable	2,359,888	2,204,386	155,503
Accounts payable	5,474,872	17,778,397	(12,303,525)
Notes payable	-	50,500	(50,500)
Customer deposits and advances	1,804,601	2,587,303	(782,702)
Current Lease Liability	38,721	38,646	75
Current SBITA Liability	994,295	1,027,437	(33,142)
Other accrued liabilities	10,882,882	11,642,044	(759,162)
Total current liabilities	47,525,259	61,048,712	(13,523,453)
Liabilities payable from restricted assets			
Accounts payable for construction	6,155,874	3,550,368	2,605,506
Accrued interest payable	2,323,109	1,704,113	618,995
Customer deposits and advances	1,351,539	1,328,594	22,945
Total liabilities payable from restricted assets	9,830,521	6,583,075	3,247,446
Other liabilities	-	-	-
Total liabilities	579,394,912	619,544,938	(40,150,027)
Deferred inflows of resources			
Deferred charge on refunding	2,869,606	-	2,869,606
Deferred inflows related to pensions	8,572,934	1,640,704	6,932,230
Deferred inflows related to OPEB	2,272,126	2,121,368	150,757
Deferred inflows related to Leases	1,601,728	1,337,115	264,613
Net Position			
Invested in capital assets, net of related debt	204,667,506	164,632,137	40,035,368
Restricted assets	127,196,910	133,176,864	(5,979,954)
Unrestricted assets	90,989,420	75,100,939	15,888,481
Total net assets	422,853,836	372,909,941	49,943,896
Total liabilities and net assets	1,017,565,141	997,554,065.84	20,011,075

REGIONAL WATER AUTHORITY
REVIEW OF FINANCIAL DATA
Aug 31, 2026 (FY 2026)

SCHEDULE A-1 - COMMENTARY

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

Operating Revenues

FY27 revenue for water, including wholesale and fire service, is over budget by \$3,089k (approx. 7.8%).
Metered water revenue is over budget by \$3,142k (approx. 8.8%)

Total net other revenue is \$128k under budget primarily due to other water and other proprietary revenue being lower than budget.

Operating Expenses

Operating and Maintenance Expenses are currently under budget due to the following:

	Aug-26
Payroll is under budget primarily due to lower than budgeted headcount.	\$ (340,000)
Employee Benefits are under budget primarily related to year-to-date medical expense.	(380,000)
Administrative Building is under budget primarily due to timing.	(58,000)
General & Admin is over budget primarily due to timing.	84,000
Transportation is under budget primarily due to timing.	(116,000)
Utilities & Fuel is under budget primarily due to year-to-date electric service.	(158,000)
Pump Power is under budget due to year-to-date electric service.	(301,000)
Chemicals Expense is over budget due to various factors including timing.	345,000
Public/Customer Information is under budget primarily due to timing.	(82,000)
Outside Services is under budget primarily due to timing.	(310,000)
Environmental Affairs is under budget primarily due to timing.	(67,000)
All Other	<u>(106,000)</u>
<u>Interest Income</u>	(1,489,000)

Interest Income is above budget primarily due to higher investment earnings.

PROJECTED MAINTENANCE TEST

The projected coverage is 1.17 with no shortfall.

REGIONAL WATER AUTHORITY
STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE MONTHS ENDING AUG 31, 2026

Schedule A-1

	FY 2026 Actual	FY 2027 Budget	FY 2027 Actual	(Under)Over Budget
Operating revenues				
Metered water revenues	\$ 36,296	\$ 35,711	\$ 38,852	\$ 3,142
Fire service	3,582	3,672	3,611	(61)
Wholesale	285	242	250	8
Other revenue - water	1,113	1,140	1,093	(47)
Other revenue - proprietary	4,226	4,252	4,010	(242)
Total operating revenues	45,503	45,016	47,816	2,800
Operating expenses				
Operating and maintenance expense	17,733	19,127	17,638	(1,489)
Expense associated with other revenue - water	504	607	511	(96)
Expense associated with other revenue - proprietary	1,946	1,984	1,920	(64)
Provision for uncollectible accounts	363	125	(30)	(155)
Depreciation and amortization	6,688	7,220	7,219	(0)
Payment in lieu of taxes	2,447	2,394	2,394	(0)
Amortization Pension Outflows/Inflows	511	(493)	(493)	0
Amortization OPEB Outflows/Inflows	(36)	(75)	(75)	0
Total operating expenses	30,155	30,889	29,085	(1,805)
Operating income	15,347	14,127	18,731	4,606
Nonoperating income and (expense)				
Interest income	2,371	1,717	2,114	396
(Loss) Gain on disposal of assets	-	-	-	-
Realized and unrealized (losses) gains on investments	-	-	-	-
Interest expense	(5,420)	(5,411)	(5,302)	109
Amortization of bond discount, premium, issuance cost and deferred losses	717	805	963	157
Amortization of Goodwill	-	-	-	-
Intergovernmental revenue	-	-	-	-
Contributions to related entities	-	-	-	-
Total nonoperating income and (expense) before capital contributions	(2,332)	(2,888)	(2,225)	663
Income (expense) before contributions	13,015	\$ 11,238	16,506	\$ 5,269
Capital contributions				
Change in net assets	13,166	-	16,762	-
Total net assets - beginning of fiscal year	359,744	-	406,092	-
Total net assets - end of reporting month	372,910	-	\$ 422,854	-

	Budget FY 2027 @114%	Projected FY 2027 @114%	(Under)Over FY 2027 @114%
FY 2027 MAINTENANCE TEST (Budget vs. Projected)			
Revenue Collected:			
Water sales	141,137	140,387	(750)
Interest Income	3,466	3,945	479
BABs Subsidy	588	588	-
Other Net	9,886	9,736	(150)
Common Non-Core	(200)	(150)	50
Total	154,877	154,506	(371)
Less:			
Operating and maintenance expenses	(75,999)	(75,999)	-
Depreciation	(11,850)	(11,850)	-
PILOT (A)	(9,388)	(9,388)	-
Net Avail for Debt Service (B)	\$ 57,640	\$ 57,269	\$ (371)
Debt Service Payments (C)	\$ 50,499	\$ 49,123	\$ (1,376)
Debt Service @ 114% (D)	\$ 57,569	\$ 56,000	\$ (1,569)
Difference (B-D)	\$ 71	\$ 1,269	-
RSF, Growth and/or General Fund (D)	-	-	-
Coverage	114%	117%	-

REGIONAL WATER AUTHORITY
Fiscal Year 2027
(\$000 Omitted)

SCHEDULE A-2

STATEMENTS OF REVENUES, EXPENSES

AND CHANGES IN NET ASSETS

	Three Months Ending August 31				Twelve Months Ending May 31			
	FY 2026	FY 2027	FY 2027	(Under)Over		Projection -	Projection -	Projection -
	Actual	Budget	Actual	Budget	Budget	Assumption 1	Consumption 4% Below Assumption 2	Consumption 2% Above Assumption 3
Operating Revenues								
Metered Water Revenues	\$ 36,296	\$ 35,711	\$ 38,852	\$ 3,142	\$ 126,166	\$ 127,666	\$ 125,188	\$ 128,905
Fire Service	3,582	3,672	3,611	(61)	14,772	14,711	14,711	14,711
Wholesale Water	285	242	250	8	941	949	949	949
Other revenue - water	1,113	1,140	1,093	(47)	4,243	4,243	4,243	4,243
Other revenue - proprietary	4,226	4,252	4,010	(242)	16,945	16,795	16,795	16,795
Total Operating Revenues	45,503	45,016	47,816	2,800	163,067	164,364	161,886	165,603
Operating Expenses								
Operating and Maintenance	17,733	19,127	17,638	(1,489)	75,999	75,999	75,777	76,110
Expenses associated with other revenue-water	504	607	511	(96)	2,466	2,466	2,466	2,466
Expenses associated with other revenue-proprietary	1,946	1,984	1,920	(64)	8,258	8,208	8,208	8,208
Provision for uncollectible accounts	363	125	(30)	(155)	500	500	500	500
Depreciation & Amortization	6,688	7,220	7,219	(0)	31,850	31,850	31,850	31,850
Payment in lieu of taxes	2,447	2,394	2,394	(0)	9,388	9,388	9,388	9,388
Amortization Pension Outflows/Inflows	511	(493)	(493)	0	(2,185)	(2,185)	(2,185)	(2,185)
Amortization OPEB Outflows/Inflows	(36)	(75)	(75)	0	(389)	(389)	(389)	(389)
Total Operating Expenses	30,155	30,889	29,085	(1,805)	125,887	125,837	125,615	125,948
Operating Income	15,347	14,127	18,731	4,606	37,181	38,527	36,271	39,655
Nonoperating income and (expense)								
Interest Income	2,371	1,717	2,114	396	6,394	6,873	6,873	6,873
(Loss)/Gain on disposal of assets	-	-	-	-	(1,500)	(1,500)	(1,500)	(1,500)
Interest Expense	(5,420)	(5,411)	(5,302)	109	(21,487)	(21,369)	(21,369)	(21,369)
Amortization of bond discount, premium issuance cost and deferred losses	717	805	963	157	3,170	3,746	3,746	3,746
Amortization of Goodwill	-	-	-	-	(1,000)	(1,000)	(1,000)	(1,000)
Intergovernmental revenue	-	-	-	-	2,839	2,839	2,839	2,839
Contributions to/from related entities	-	-	-	-	-	-	-	-
Total nonoperating income & (expense)	(2,332)	(2,888)	(2,225)	663	\$ (11,584)	\$ (10,411)	\$ (10,411)	\$ (10,411)
(Expense) income before contributions	13,015	\$ 11,238	16,506	\$ 5,269	\$ 25,597	\$ 28,116	\$ 25,860	\$ 29,244
Capital contributions								
Change in net assets	13,166	-	16,762	-	-	-	-	-
Total net assets - beginning of fiscal year	359,744	-	406,092	-	-	-	-	-
Total net assets - end of reporting month	\$ 372,910	-	\$ 422,854	-	-	-	-	-

MAINTENANCE TEST

	Twelve Months Ending May 31			
	Budget	Projection Assumption 1	Projection - Consumption 4% Below Assumption 2	Projection - Consumption 2% Above Assumption 3
Revenue Collected:				
Water Sales	\$ 141,137	\$ 140,387	\$ 138,195	\$ 141,483
Interest Income	3,466	3,945	3,945	3,945
BABs Subsidy	588	616	616	616
Other Net	9,886	9,736	9,736	9,736
Common Non-Core	(200)	(150)	(150)	(150)
Total	154,877	154,534	152,342	155,630
Less:				
Operating and Maintenance Expenses	(75,999)	(75,999)	(75,777)	(76,110)
Common Non-Core	-	-	-	-
Depreciation	(11,850)	(11,850)	(11,850)	(11,850)
PILOT (A)	(9,388)	(9,388)	(9,388)	(9,388)
Net Avail for Debt Service (B)	57,640	57,297	55,327	58,282
Debt service payments (C)	\$ 50,499	\$ 49,123	\$ 49,123	\$ 49,123
Debt Service @ 114% (D)	\$ 57,569	\$ 56,000	\$ 56,000	\$ 56,000
Difference (B-D)	\$ 71	\$ 1,297	\$ (673)	\$ 2,282
RSF, Growth and/or General Fund (D)	\$ -	\$ -	\$ 673	\$ -
Coverage	114%	117%	114%	119%
Required Coverage	114%	114%	114%	114%

REGIONAL WATER AUTHORITY
OPERATING AND MAINTENANCE EXPENSES
Fiscal Year 2026
(\$000 Omitted)

SCHEDULE B

	THREE MONTHS ENDING AUGUST 31			
	FY 2026	FY 2027	FY 2027	(Under)
	Actual	Budget	Actual	Over
1 Payroll	\$ 6,896	\$ 7,368	\$ 7,028	\$ (340)
2 Employee Benefits Allocation	6,896	2,778	2,398	(380)
Pension	661	558	558	-
3 Administrative Building Space Allo	306	372	315	(58)
4 General & Administrative	294	311	395	84
5 Transportation Allocation	176	266	150	(116)
6 Tools & Stores Allocation	86	105	82	(22)
7 Utilities & Fuel	521	652	493	(158)
8 Material From Inventory	176	95	70	(25)
9 Pump Power Purchased	1,243	1,342	1,041	(301)
10 Chemicals	927	997	1,342	345
11 Road Repairs	89	80	55	(25)
14 Postage	168	170	143	(27)
15 Printing & Forms	8	16	4	(12)
17 Collection Expense	268	349	371	22
18 Business Improvement	63	87	62	(25)
19 Public/Customer Information	45	107	25	(82)
20 Outside Services	673	815	505	(310)
21 Insurance Premiums	636	611	587	(24)
22 Worker's Compensation, pre-Churc	(102)	9	10	1
23 Damages	11	21	9	(12)
24 Training & Cont. Education	43	87	78	(8)
25 Authority Fees	36	54	67	13
26 Consumer Counsel	14	15	5	(10)
27 RPB Fees	80	87	71	(16)
28 Organizational Dues	14	9	21	12
29 Donations	4	10	5	(5)
34 Central Lab/Water Quality	22	109	100	(9)
40 Environmental Affairs	67	147	79	(67)
44 Info. Technology Licensing & Maintenance Fees	1,126	683	726	43
45 Maintenance and Repairs	690	737	764	27
46 Regulatory Asset Amortization	58	80	77	(2)
	<u>\$ 22,197</u>	<u>\$ 19,127</u>	<u>\$ 17,638</u>	<u>\$ (1,489)</u>

YEAR ENDED MAY 31, 2027				
Budget	Assump 1	Assump 2	Assump 3	
29,361	29,286	29,286	29,286	
11,046	11,046	11,046	11,046	
2,234	2,234	2,234	2,234	
1,240	1,240	1,240	1,240	
1,322	1,322	1,322	1,322	
1,066	1,066	1,066	1,066	
441	441	441	441	
2,459	2,424	2,424	2,424	
387	387	387	387	
4,573	4,498	4,368	4,563	
3,244	3,519	3,427	3,565	
320	320	320	320	
680	680	680	680	
69	69	69	69	
1,395	1,395	1,395	1,395	
426	426	426	426	
339	339	339	339	
3,465	3,375	3,375	3,375	
2,450	2,450	2,450	2,450	
38	38	38	38	
85	85	85	85	
434	434	434	434	
200	200	200	200	
60	60	60	60	
350	350	350	350	
64	64	64	64	
44	44	44	44	
400	400	400	400	
302	302	302	302	
3,166	3,166	3,166	3,166	
4,019	4,019	4,019	4,019	
318	318	318	318	
<u>\$ 75,999</u>	<u>\$ 75,999</u>	<u>\$ 75,777</u>	<u>\$ 76,110</u>	

SCHEDULE C
QTR 1

	Period Ending August 31, 2026			Period Ending May 31, 2027		
	Budget	Expenditures	(Under)/Over	Budget	Projected	(Under)/Over
I. NATURAL RESOURCES						
Watershed Protection	26	7	(19)	100	100	-
Land Management	6	0	(6)	25	25	-
Lake Whitney Dam & Spillway Improvements	33	22	(11)	3,500	3,500	-
Peat Swamp Dam Modifications	93	85	(8)	100	100	-
Lake Chamberlain Dam Improvements	34	31	(3)	50	50	-
Lake Watrous & Lake Glen Aeration System Improvements	150	217	67	150	250	100
Tunnel Diversion Raw Water Main Rehabilitation Program	-	55	55	25	100	75
Bridge Refurbishments	22	13	(9)	150	150	-
Rose's Brook Water Quality Improvements	25	1	(24)	75	75	-
Furnace Pond Water Quality Improvements	10	-	(10)	100	100	-
Miscellaneous Natural Resources	39	31	(8)	245	245	-
Prior Year	-	-	-	-	-	-
TOTAL	437	463	26	4,520	4,695	175
II. TREATMENT						
LGWTP-HVAC Upgrades	240	381	141	240	450	210
Filter Media Replacement	450	457	7	450	457	7
LGWTP Local Control Console Upgrade	60	32	(28)	1,260	1,260	-
LGWTP Chemical Feed Improvements	16	15	(1)	1,325	1,325	-
LGWTP Improvements	-	9	9	200	175	(25)
LSWTP Electrical Upgrades	850	479	(371)	875	1,450	575
LGWTP Electrical Upgrades	5	52	47	875	300	(575)
LSWTP Improvements (Miscellaneous)	-	87	87	200	200	-
LWWTP Chemical Feed Improvements	305	115	(190)	630	630	-
LWWTP Geothermal Systems & HVAC	52	41	(11)	250	250	-
LWWTP Improvements	40	-	(40)	250	200	(50)
West River Drying Bed Improvements	1,790	1,562	(228)	2,610	2,610	-
WRWTP Rooftop HVAC Air Handling Unit	485	404	(81)	1,300	1,300	-
WRWTP Improvements (Miscellaneous)	10	9	(1)	250	200	(50)
Wellfield Facility Improvements - North Cheshire Wellfield	785	562	(223)	1,750	1,750	-
Wellfield Facility Improvements -South Cheshire Wellfield	116	49	(67)	240	240	-
Wellfield Facility Improvements - Mount Carmel Wellfield	50	42	(8)	230	230	-
Well Rehabilitation Program	10	8	(2)	275	275	-
LGWTP Hydroturbine Bldg Pipe Failure	-	-	-	-	-	-
Water Treatment Plant Valve Replacement Program	20	67	47	390	390	-
Treatment Facility Roof Replacements	20	3	(18)	250	250	-
Miscellaneous Treatment	266	322	56	601	442	(159)
Prior Year	-	36	36	-	36	36
TOTAL	5,570	4,734	(836)	14,451	14,421	(30)
III. TRANSMISSION AND DISTRIBUTION						
Pipe	2,820	3,558	738	8,990	8,990	-
Valve Replacements	123	198	74	400	400	-
Service Connections	475	393	(82)	1,900	1,900	-
Capital Pipe Service Connections	130	57	(73)	500	500	-
Meters	113	173	60	450	450	-
Hydrants and Connections	33	27	(5)	125	125	-

SCHEDULE C
QTR 1

	Period Ending August 31, 2026			Period Ending May 31, 2027		
	Budget	Expenditures	(Under)/Over	Budget	Projected	(Under)/Over
Lead Service Line Replacements	400	216	(184)	2,500	2,500	-
Foxon Road (Route 80) Transmission Main, North Branford	720	869	149	1,200	1,200	-
Brook Lane/Sunset Road, North Branford	150	103	(47)	150	103	(47)
Raw Water/Transmission Main Replacement & Redundancy	43	33	(10)	400	400	-
Cleaning & Cement Lining - Hamden	1,623	1,690	67	3,000	3,000	-
Service Area Improvements-East/West Transmission Main	-	30	30	65	65	-
Pipe Bridge Rehabilitation Program-Middletown Avenue Pipe Bridge	70	114	44	180	180	-
North Branford Tank Replacement	4	13	9	2,150	2,150	-
Ford Street Tank #2 Painting and Stairs	-	1	1	2,000	2,000	-
Shingle Hill Tank #2 Painting & Stairs	-	-	-	80	80	-
Route 80 Throttling Valve Relocation	28	32	4	1,500	1,500	-
Variable Frequency Drive Replacement Program	25	(5)	(30)	150	150	-
Critical Pump Station & Transmission Facilities Upgrades	-	115	115	185	185	-
Lake Gaillard Pump Station Improvements	20	186	166	250	250	-
Spring Street Pump Station Replacement	-	-	-	50	50	-
Raynham Hill Pump Station Improvements	2	5	3	100	100	-
Armory Pump Station Chimney Rehabilitation	-	0	0	510	300	(210)
Devonwood Drive Booster Pump Station	17	3	(14)	155	155	-
Pump Station Generator Replacement	15	37	22	650	650	-
Pump Station Bypass Improvements	100	-	(100)	100	100	-
MCC Replacements - North Sleeping Giant Wellfield	-	19	19	100	100	-
Water Quality Improvements Program	52	73	21	100	100	-
Miscellaneous Transmission & Pumping	10	91	81	3,358	3,356	(2)
Prior Year	-	2	2	-	2	2
TOTAL	6,973	8,033	1,060	31,298	31,041	(256)
IV. GENERAL PLANT						
HRIS Replacement (Human Resources Information Systems)	150	17	(133)	250	250	-
Great Plains Replacement	-	-	-	250	250	-
Leapworks Automation	-	-	-	150	75	(75)
UMAX/Omnichannel Enhancements	-	-	-	100	100	-
Cyber Security Enhancements	40	-	(40)	135	135	-
SCADA	20	12	(8)	120	120	-
Technology Infrastructure Life Cycle Replacements	15	7	(8)	595	595	-
GIS Aerial Mapping/System Upgrades	26	2	(24)	104	104	-
Miscellaneous Information Systems	92	14	(78)	415	385	(30)
Equipment	255	157	(98)	1,750	1,750	-
Miscellaneous Equipment	154	110	(44)	348	348	-
90 Sargent Drive	250	14	(236)	367	367	-
Miscellaneous 90 Sargent Drive	10	19	9	70	70	-
Prior Year	-	199	199	-	199	199
TOTAL	1,012	550	(462)	4,654	4,748	94
SUB-TOTAL	13,992	13,780	(212)	54,922	54,905	(17)
V. CONTINGENCY						
	-	-	-	453	453	-

South Central Connecticut Regional Water Authority
 2027 Fiscal Year Capital Budget Report
 (000s omitted)

SCHEDULE C
QTR 1

	Period Ending August 31, 2026			Period Ending May 31, 2027		
	Budget	Expenditures	(Under)/Over	Budget	Projected	(Under)/Over
V. PROJECT RESERVE	-	-	-	1,218	1,218	-
SUB-TOTAL	-	-	-	1,671	1,671	-
VI. STATE & REDEVELOPMENT PIPE	300	30	(270)	3,000	150	(2,850)
VII. COMMERCIAL						
HSV Enhancements & CMS Upgrade	84	-	(84)	137	137	-
TOTAL	<u>14,376</u>	<u>13,810</u>	<u>(566)</u>	<u>59,730</u>	<u>56,863</u>	<u>(2,867)</u>

SCHEDULE D

Investment Earnings Report
Comparison of Investment Rates of Return

<u>Fund Type</u>	<u>Balance @ August 31, 2026</u>	<u>Budgeted Return</u>	<u>Rate of Return August 31, 2026</u>	<u>Rate of Return Fiscal Year to Date</u>
<u>Less than Six Months</u>				
Revenue Investment (A)	\$ 22,996,072	3.25%	3.74%	3.73%
Revenue (B)	8,366,619	0.00%	0.35%	0.39%
Rate Stabilization (A)	10,000,000	3.25%	3.74%	3.73%
Operating Reserve (A)	12,666,480	3.25%	3.74%	3.73%
Capital Contingency (A)	6,271,409	3.25%	3.74%	3.73%
Debt Reserve (A)	26,058,300	3.25%	3.74%	3.73%
Debt Service (A)	5,094,636	3.25%	3.74%	3.73%
PILOT (A)	4,016,536	3.25%	3.74%	3.73%
General Fund (A)	20,220,058	3.25%	3.74%	3.73%
Sub-Total	\$ 115,690,109			
<u>Other</u>				
Construction (A)	\$ 73,863,246	3.25%	3.74%	3.73%
Construction (C)	18,415	0.00%	3.13%	3.12%
Construction (D)	86,069	0.00%	0.00%	0.00%
Growth Fund (E)	12,512,958	0.00%	1.53%	1.53%
Interim Financing	976	0.00%	1.50%	1.50%
Sub-Total	\$ 86,481,664			
Total	\$ 202,171,773			

(A) Investments are in the Connecticut Short Term Investment Fund (STIF). The budgeted and actual rate of returns are based on a straight average for the first quarter.

(B) Reflects sweep product with balances fully insured. Balances earn credits to offset bank fees. Percentage based on month-end book balance.

(C) Invested in the First American Government Fund.

(D) Cash Balance as of August 31, 2026.

(E) Balance includes interest earnings.

Fund	Budgeted Interest (Cash Basis) as of August 31, 2026	Interest Received (Cash Basis) as of August 31, 2026	(Under)/ Over
Debt Reserve	158,491	237,332	78,841
Operating Reserve	76,891	116,914	40,023
Capital Contingency	52,088	58,812	6,724
PILOT	38,319	46,056	7,737
Debt Service	287,648	309,092	21,444
Revenue	99,847	188,568	88,721
Rate Stabilization	83,056	94,060	11,004
General	107,972	147,015	39,043
Sub Total	904,312	1,197,849	293,537
Construction	540,290	579,080	38,790
Growth Fund	-	27,862	27,862
Interim Financing	-	4	4
Total	1,444,602	1,804,795	360,194

Representative Policy Board
Dashboard Metric - 1Q FY27

Metrics	Quarter ended 08/31/25 (1Q FY 2026)	Quarter ended 2/28/26 (3Q FY 2026)	Quarter ended 5/31/26 (4Q FY 2026)	Quarter ended 8/31/26 (1Q FY 2027)
Financial Metrics				
Coverage	Budget: 1.14 w/o draw	Budget: 1.14 w/o draw	Budget: 1.14 w/o draw	Budget: 1.14 w/o draw
	Projected: 1.19 w/o draw	Projected: 1.30 w/o draw	Projected: 1.45 w/o draw	Projected: 1.17 w/o draw
Draw Requirement	Budget: \$0 million	Budget: \$0 million	Budget: \$0 million	Budget: \$0 million
	Projected: \$0 million	Projected: \$0 million	Projected: \$0 million	Projected: \$0 million
Capital Expenditures to Budget (Note 1)	Budget: \$61.700 million	Budget: \$56.090 million	Budget: \$50.884 million	Budget: \$54.992 million
	Result: \$11.007 million/17.8% of total fiscal year budget	Result: \$29.465 million/52.3% of total fiscal year budget	Result: \$49.821 million/97.9% of total fiscal year budget	Result: \$13.780 million/25.1% of total fiscal year budget
Aged Account Receivables - Total Water (Note 2)	Feb 2020: \$6,659,551	Feb 2020: \$6,659,551	Feb 2020: \$6,659,551	Feb 2020: \$6,659,551
	Aug 2025 : \$5,413,163 (-18.7%)	Feb 2026 : \$5,147,871 (-22.7%)	May 2026 : \$4,571,424 (-31.4%)	Aug 2026 : \$4,112,086 (-38.3%)
Aged Account Receivables - Residential (Note 2)	Feb 2020: \$5,833,160	Feb 2020: \$5,833,160	Feb 2020: \$5,833,160	Feb 2020: \$5,833,160
	Aug 2025 : \$4,950,885 (-15.1%)	Feb 2026 : \$4,654,858 (-20.2%)	May 2026 : \$4,181,506 (-28.3%)	Aug 2026 : \$4,576,277 (-21.5%)
Pension Market Values (Note 3)	Aug 2025 Mkt. Value \$83,369,359	Feb 2026 Mkt. Value \$88,523,055	May 2026 Mkt. Value \$90,084,016	Aug 2026 Mkt. Value \$90,752,444
	June 2025 Mkt. Value \$81,486,887	Dec 2025 Mkt. Value \$85,553,973	March 2026 Mkt. Value \$84,342,489	June 2026 Mkt. Value \$90,080,734
	June Return: 6.82% Cal / 9.15% Fiscal	Dec Return: 14.44% Cal/10.32% Fiscal	May Return: 17.47% Fiscal 2026	June Return: 6.50% Cal / 2.57% Fiscal 2027
	Actuarial Return Assumption: 6.75%	Actuarial Return Assumption: 6.75%	Actuarial Return Assumption: 6.75%	Actuarial Return Assumption: 6.75%
System Metrics				
Average Daily Production (Draft) to Budget (MGD)/Prior Year (MGD)	Prior Year: 50.477 MGD	Prior Year: 45.342 MGD	Prior Year: 44.414 MGD	Prior Year: 56.856 MGD
	Result: 56.856 MGD	Result: 48.671 MGD	Result: 47.150 MGD	Result: 54.749 MGD
Disinfection By-products	Target: 100%	Target: 100%	Target: 100%	Target: 100% *
	Result: 100%	Result: 100%	Result: 100%	Result: 92.6% *
	* As of June 30, 2025, updated	* As of Dec, 2025, updated	* As of March 31, 2026, updated	* As of June 30, 2026, updated
Net Unaccounted For Water (annualized)	Target: 10.0%	Target: 10.0%	Target: 10.0%	Target: 10.0%
	Result: 10.62% net for the annualized	Result: 10.66% net for the annualized	Result: 8.46% net for the annualized	Result: 9.41% net for the annualized
	period of June 2024 to May 2025	period of Dec 2024 to Nov 2025	period of March 2025 to February 2026	period of June 2025 to May 2026
Service Disruptions (Notes 4 and 5): Due to Main Breaks				
Number of Disruptions	Result : 5	Result : 42	Result : 3	Result : 3
Number of Customers Impacted	Result : 63	Result : 483	Result : 354	Result : 95
Avg. Period Customers are w/o Water (hrs.)	Target: 6	Target: 6	Target: 6	Target: 6
	Result: 5.5	Result: 5.3	Result: 3.5	Result: 3
Water Quality (Note 5):				
Discolored Water - System/Hydraulics				
Number of Complaints	Result : 348	Result : 124	Result : 129	Result : 388

Notes:

Note 1: Excludes State and Redevelopment, Growth Fund, and contingency/reserve. Percentage is of fiscal year budget

Note 2: Reflects aged receivables over 90 days - total water and total residential. Comparison is to pre-pandemic level

Note 3: Fiscal year-end based on audited financials. Other quarters based on latest available reports and net returns

Note 4: This metric may be later expanded to other types of service disruptions with the same statistics

Note 5: This metric may be later expanded to include time to resolve and time to respond w/associated targets

* Target is 10% below EPA requirement. Result is in compliance.