

**Representative Policy Board
South Central Connecticut Regional Water District
December 16, 2021
Meeting Transcription**

Mario:

Okay. Yeah. It seemed like it. All right. Well, thank you all for coming. Welcome to the regular meeting of the Representative Policy Board of South Central Connecticut Regional Water District on December 16, I'm Mario Riccozi and I'll be chairing the meeting. First item of business is a safety moment, as it always is, on cybersecurity and phishing. Please beware that now is a big, heavy time. There are phishing expeditions going on now than the middle of the summer. If you're going to go phishing, go with [inaudible 00:20:54] and don't do it on your computer. We'll move to the approval of the minutes, unless someone has a question on that.

Steve:

Mario, I have a question.

Mario:

Yes, Steve.

Steve:

On these emails that you get, I don't click on any links, but is it okay to open an email if you're not sure who it's from?

Mario:

I will defer to Prem.

Prem:

I think the first difference is really the email address. Right? So, if you think that the email is coming from somebody that you don't know, you have to really look at email address, not just the name. Sometimes it has a name on it, it feels like it's real, but you have to check it. If you think it's not the right one, then you don't even click on it. Just move to deletion and that's it. You're done.

Steve:

Thank you. Okay.

Mario:

And you can usually hover over it or right click on the email who's coming from and get the email address.

Bob:

Yeah. Don't click on it.

Charles:

Representative Policy Board
December 16, 2021

Don't open it unless you're sure. Yeah.

Mario:

Okay. Any other questions?

Jay:

I'll make a motion, Mr. Chairman approved the minutes of November 18.

Mario:

Thank you, Jay.

Greg:

I second it.

Mario:

Do we have a second?

Greg:

I second.

Mario:

Thank you very much.

Greg:

Greg.

Mario:

Thank you, Greg.

Greg:

Greg second it.

Mario:

Okay. Any changes, additions, amendments, corrections? Hearing none, all in favor?

Everyone:

Aye.

Mario:

Opposed? And abstaining? Thank you all very much. Move on to communications. The first item was the proposed budget review meetings for 2023. Rochelle wanted to get us in line and lined up and fall in order early. Haven't even finished this year yet. So, there's a proposal for consumer affairs and land use

Representative Policy Board
December 16, 2021

committee for April 18th. I believe that's on the agenda, Steve, for Monday's meeting. You're going to look at that and consider it.

Steve:

Yes.

Mario:

And that would be at 5:30, your regular meeting. And then the finance committee is Wednesday April 20th. And that was approved, and that would be at 5:00. Members can attend either meeting. That will be on... Jennifer will be getting that information out after all the meetings are adopted. Any questions on that?

Mario:

Bill consumption update. Rochelle provided an update to finance and she is offering it if consumer affairs would like it. Didn't think land use would be as interested. But the is kind of neat. If you want to see that at some point or go into more detail, Steve or Peter, please let Jennifer or Rochelle know and I'm sure they'll try to coordinate with you to get it on the meeting.

Steve:

Oh, okay. I thought it was going to be too talked about a little tonight. No?

Mario:

Well, we're really going to go into it because she starts getting deep into the weeds with her discussion. Unless you had one specific question.

Steve:

No. But it looks like interesting data so maybe we will take it up at one of our meetings.

Mario:

Yeah. No, it is a very good presentation and recommended.

Steve:

Okay, thank you.

Mario:

Just a couple of other pieces of information for everyone. We are migrating towards Microsoft Teams meetings, transitioning that, so if you have not signed up with Jennifer, or at least let her know that you know how to use my Microsoft teams or you're having trouble downloading it, please get ahold of Jennifer. She will do a one on one with you using it. And she can even like let me figure out how to do it so should be able to be easy for everyone else.

Mario:

Representative Policy Board
December 16, 2021

There's also conflict of interest forms still out there. There's a few people. We need to get those in this month, so please get those to Jennifer. If you're not sure, contact Jennifer with an email and she will either resend it to you or tell you you've already resent it in. Anything else on communications, Jennifer?

Jennifer:

No, I think that's everything.

Mario:

All right.

Jennifer:

Thank you.

Mario:

Items for consideration in action, we kept it as a light agenda tonight, so we have nothing to report there. And Mr. Slocum, we're going to move to the finance committee.

Tim:

Thank you for that. I was looking for that unmute button. It's hard to keep me unmuted till I start to look. But at any rate, we did have a terrific meeting on Monday the 13th at 5:00 o'clock. It was great. We did have that interesting report on build consumption by fiscal year, class, and month. It was a relatively the brief report. I think the entire board should hear it at our next meeting because it's not cumbersome. It's almost easy to understand, invites several questions. And I think it will become a component of many things down the road for planning purposes. And for that, that would be my recommendation other than steal Rochelle's thunder and leave an interesting meeting for Steve coming up. And then getting past that, it was not another surprise, but another issue as she reported the quarterly report on approved projects. The [inaudible 00:26:48] derby tank again has more delays, which of course is frustrating, but that's life and we'll get past it. There'll probably be more detail with management [inaudible 00:26:56].

Tim:

And finally, our next meeting is Monday January 10th, next year. Isn't that amazing? And from the finance committee, and again not to steal our chairman's thunder, merry Christmas and happy new year. And that's it.

Mario:

Okay. Questions for Tim? Come on, drill him hard.

Tim:

Come on. Come on, bring it.

Mario:

All right. Thank you very much.

Representative Policy Board
December 16, 2021

Tim:

Thank you. Thank you.

Mario:

The land use committee, Mr. Betkoski.

Peter:

Yes. Good evening, Mr. Chairman. Hello. Everyone. We had our meeting Wednesday the eighth, 5:30. We had a great... I advise all of the... Our meetings are pretty in depth, so go look into our minutes and if you have to question me afterwards, feel free to reach out to me. But with getting [inaudible 00:27:53] we had the 2021 deer hunt summary by Nicole Smith. That was very interesting. We have a lot of property that we own. It's very serious. There's a lot of hunters. And there was some safety issues but they addressed very well. Of course, John [inaudible 00:28:12], I don't know what we do without him. He keeps us with all the updates on our land use properties and invasive species update. We confirmed the joint meeting with the budget review, April 18th, 20... Here we go, 2022 already. So, that's going to be a special meeting unless it changes. I believe Jamie represented us today at the meeting. And our next meeting is Wednesday January 12th, 5:30. Any questions?

Mario:

Questions for Peter?

Greg:

Hey, Peter. Peter, this is Greg. How many deer did they kill?

Peter:

I knew you were going to come up with that. I don't have it right... And I was looking for my... Anyone else from land use have it in front of them?

Mario:

It was about 30.

Peter:

What is it?

Bob:

34.

Mario:

34.

Bob:

34.

Representative Policy Board
December 16, 2021

Peter:

34. Okay. That's a good question, Greg. It should be in your minutes, too. She broke that down. Really, it was interesting how each town, in each area. Thanks for asking, but don't know things.

Jamie:

It was sort of overshadowed because the conversation really centered about the fellow who fell out of the tree and how that could happen. I think it kind of made me stop thinking about the deer.

Peter:

You know what? Jamie, that was me also. But they did have a good season with the deers, and they're very safe about it. But someone did fly out of a tree stand and he's paying the consequences more than anyone.

Greg:

Was he drinking before?

Peter:

No. That's a good question because that was brought up at the meeting. I believe they said no. Mark Levine, you here? Anyone remember it? Because that was brought up at our meeting.

Jamie:

I think she said that they do automatic testing. I can't remember what she said. But I did remember walking away thinking it was alcohol related. Kind of like it was more IQ related.

Rich:

I heard he was pushed out by a deer. I don't know if it's true.

Mark:

The squirrels got together and pushed him out. [inaudible 00:30:40] she didn't know if they tested him that at the hospital or whatever, and I think that we should know that information. But they're going to find that out for next year and they're going to do a whole thing about it. I certainly hope he wasn't-

Peter:

Drinking.

Mark:

Yeah.

Peter:

He may be on probation or not even be able to hunt there anymore. But John said they're going to put him through a rigorous retesting because everyone has to go to a test to hunt on our properties.

Mark:

Representative Policy Board
December 16, 2021

I heard he wanted the RWA to pay for his rehab, in-house rehab.

Mario:

Okay. We don't want go into executive session, Mark.

Mark:

[inaudible 00:31:23].

Mario:

[inaudible 00:31:23].

Steve:

Peter, this is Steve. I have a question.

Mario:

Yes, Peter.

Steve:

You said 30 deer were taken. Do you have any idea how many you would expect to take to keep things in check?

Peter:

Steve, I don't have that. It's all documented. I'll reach out you personally and get you the information. They have it down to a science from many years ago to now how the grades go up and down of how many they expect it this year, what they expect next year. It's really down to a science. I was amazed and impressed.

Steve:

Very good. Okay.

Peter:

I'll get you that, Steve.

Steve:

Okay. Thank you.

Mario:

Okay. Any other questions for land use committee? Thank you very much, Peter.

Peter:

Thank you.

Mario:

Representative Policy Board
December 16, 2021

Consumer affairs committee, Mr. Mongillo.

Steve:

Thanks, Mario. As you mentioned, we will meet on Monday. We have not met since our last meeting. The subject of our next meeting is some customer care improvements and a look at the CSI timeline. There'll be an update from Prem and his staff, so we're looking forward to that. If anybody's interested, join us, but that'll be Monday at 5:30. I see Ted Norris is on and I want to say, Ted, you're one of the most professional, competent and nicest people that I've ever worked for with in my career, so good luck to you.

Ted:

Thank you very much, Steve. And it's been a pleasure working with all you folks, too. The board has been very supportive, very, very supportive over the years and it's been much appreciated. Made our jobs easier.

Greg:

Good luck in your retirement.

Ted:

Thank you.

Tim:

Good luck, Ted.

Steve:

There's a lot of accomplishments there, Ted. It's just hard to imagine RWA without you.

Ted:

Thanks.

Steve:

Great contribution.

Ted:

Thanks.

Mario:

Any questions?

Peter:

No. Just said I'll piggyback on Ted. We spoke at our meeting. He was there. And I was happy to see him here tonight because I'm already having Ted withdrawals. Because the guy, I don't know, always made

Representative Policy Board
December 16, 2021

me feel comfortable and knowledgeable, and he will be missed. Thanks for everything, Ted. Can't say enough.

Ted:

Thank you, Peter

Peter:

And Mr. Chairman. I know I'm out of order here a little, but the report that I got from the deer, because it is pretty in depth, I did find it on my pile of papers here, and I'm going to have Jennifer send all the members the report. So, you'll get a write down to what years the bucks were in Woodbridge or the does were in Prospect. It's pretty intense. So, to answer your questions, you guys will be receiving that in an email.

Mario:

Thank you very much, Peter.

Peter:

Thanks. Thanks for letting me interrupt there.

Steve:

Well, Peter, one more question. On the property in Hamden on Skip Street, what's the status of that at the moment?

Peter:

I thought it was it... The one [inaudible 00:34:56] you mean?

Steve:

Yeah.

Peter:

I believe-

Steve:

Not [inaudible 00:35:00] Street, the one on Skip Street.

Peter:

I'd have to follow up on that. Anyone from the board remember if we covered anything on that? Maybe Mark Levine. Because I think mark brought that up.

Mark:

There's a problem, some problem with the sidewalk. When they redid the sidewalk and bridge it's on our property so they have to go and get some kind of zoning, something. And to come onto our... so that it becomes off the property or whatever. But then they're going to put [crosstalk 00:35:32].

Representative Policy Board
December 16, 2021

Steve:

They think it's some kind of condemnation, but apparently it hasn't happened yet.

Peter:

It hasn't happened, Steve.

Mark:

Yeah. [inaudible 00:35:36] I think they're on schedule for board meetings at Hamden.

Peter:

That's exactly right, and thank you, Mark, for following up with that.

Mark:

No problem.

Peter:

Good question. Our meetings are pretty good. Lot of coverage.

Mario:

Yes. All right. Mr. Borowy, I believe you're out there.

David:

I am. Thank you, Mr. Chairman. I appreciate that. Good evening, everybody.

Mario:

Good evening.

David:

[inaudible 00:36:06] robust meeting. We had two of our committee meetings and we had [inaudible 00:36:09] and some other things. So, let me go right into getting a report of the commercial business committee from Kevin Curseaden.

Kevin:

Good evening, Mr. Chairman, members of the board. We had our commercial business committee meeting today, as Mr. Borowy stated. We had a presentation from Dennis Donovan, business development director, Rochelle Kowalski, the VP of financial reporting and analysis, and Prem Sing, chief information digital officer and VP of customer care. The entire meeting was an executive session other than the approval of the minutes. I'll give you the information that I can give you. We're exceeding our target for the FY22 year to date results on commercial business income. We discussed two letters of intent of two potential acquisitions, and we had an update on other products and services, including the Well Safe pilot launch. And we also reviewed the commercial business KPIs and measurable goals to meet the FY22 targets. I will also add that there is a strategy in place. It's being methodically implemented through plans that support and that are in alignment with that strategy. And we're moving forward and you'll be hearing more from the committee as we go forward. Thank you.

Representative Policy Board
December 16, 2021

Mario:

Thank you.

Mark:

Excuse me. Do we have any report on how that well company we bought's doing? Are we going to get quarterly reports or...

Mario:

I can defer that question to Larry and team, Mark. I don't have a report for you right now, but I'll ask about that.

Mark:

And how that other company's doing that we invested it.

Mario:

Sure. If no one's able to give the information tonight, I'll see what information I can get for you.

Rochelle:

I can say they are doing well. They're doing actually better than anticipated.

Mark:

Is that the kind of report that we're going to get all the time, or we ever going to get a dollar and cents report?

David:

We will work that out. Because it's all new and it just happened a couple months ago we haven't figured out reporting. We [inaudible 00:38:38] work on, but you will get reports on a regular basis of some kind. Definitely. I'll get with Larry and Rochelle. We'll figure out what works best for us because we got to get it, as well. So, we'll figure out what works best.

Mark:

I would think it would either be quarterly, monthly. I doubt monthly.

David:

Well, it definitely won't be monthly. Maybe not quarterly. That's kind of into the weeds a little bit. But I think at least annual, a semi-annual would make sense. But we'll see what works best for what they're... They haven't given us one yet other than the monthly reports, which are more verbal. So, it's all new, it's all just happened, so we'll [crosstalk 00:39:14].

Mark:

Okay. Well, good that we've prepared.

David:

Representative Policy Board
December 16, 2021

And we'll get it in order and in proper time.

Mark:

Thank you.

David:

Thank you, Mark.

Kevin:

Good question. Thanks, Mark.

David:

Yeah. Thank you. Other questions or comments for Kevin? All right. Thank you. And then we also met as the audit risk committee and had some cyber issues and risk issues come up. And Catherine [inaudible 00:39:35].

Catherine:

Thank you, Mr. Chairman. Good evening. Members of the RPB. There were three items that we dealt with as the audit risk committee. Approval of the minutes was the first, from the September meeting of the committee. And then we went into executive session for purposes of discussing security matters. During the, what I can tell you from that executive session, a presentation was given by Prem and Kevin from the RWA, and there was a discussion of the RWA's security, cybersecurity measures. Well, that's kind of what I need to tell you. We talked about governance, an enterprise security roadmap, insurance issues, and some training plans. Came out of executive session to discuss...

Catherine:

Well, actually, we received a presentation by Amanda who is the manager of environmental health, safety, and risk who discussed a methodology for risk ranking, which is a little different than we've had before. We had a, I think, a robust discussion about the COSO framework and to make sure that the board members understood what that framework entailed. Additionally, we talked about the formation of the risk mitigation team and the fiscal 2020 goals. There was also an update on our insurance claims and some information about the insurance coverage for the commercial enterprises. Happy to take any questions.

David:

All right, very good. Thank you. Before I hand it over to Larry for the business section, I would let you know that we also had election of officers and I was elected to my first full term as chairman. And I thank my fellow board members for that. And we have a new vice chairman. Kevin Curseaden was elected vice chairman, and therefore we have a new secretary treasurer and that is Catherine Lamar. So, we had little bit of some housekeeping [inaudible 00:42:22] things to take care of with ourselves. And then we also approved an application for Lake Gaillard Motor Treatment Plant and various activities. There are a combination of them. And you'll see that coming very shortly. And with that, I'll hand it over to Larry for the business report.

Larry:

Representative Policy Board
December 16, 2021

Okay. Thank you. Can you all hear me okay?

David:

Yeah, sure.

Larry:

Okay, great. Thank you. Well, before I get in and do the business report, I'll have Jeanine provide an update on COVID. And I think as you may know, tonight will be Jeanine's last RPB meeting that she'll be attending because she has accepted a position with another company that is much larger and located in Rhode Island and fits with her long-term retirement plan. So, this will be Janine's last meeting, but with that, Jeanine I'll turn it over to you to talk about the COVID update.

Jeanine:

Okay. Thank you, Larry. So, we have seen, I think you all probably realized there's been an uptick in COVID over the last couple weeks, certainly since Thanksgiving. [inaudible 00:43:34] had four are new cases confirmed, bringing our total from May 2020 to December 13th to 44 confirmed cases. We've also seen a rather large uptick in exposures in terms of people who have been exposed to somebody, so that's created some changes in people's work schedules and whatnot.

Jeanine:

We are continuing to collect vaccination records from our employees. Right now, we know that 81% of our staff is fully vaccinated. It's a pretty good number. Obviously, we could get to 100%, but I doubt that that will be the case. We need to have these vaccination records to stay in line with the OSHA ETS rule or regulation. I don't know what it's called. Mandate. That although it's pending now in a lot of legal challenges, the idea, that you're all probably aware that any employer with 100 or more employees needs to mandate vaccines. So, we have not done that yet. We're waiting to see what the outcome of that situation is, but we continue to encourage and collect vaccination data from our employees.

Jeanine:

We have had the regular general cleaning that we've been doing. I mean, we have really kept up since the very beginning with been day cleanings and weekend cleanings. 360 Clorox treatments in all of our 90 Sergeant Drive and some of our other facilities. So, we're still sticking with that plan. That seemed to have worked out good for us. I mentioned last month that the customer care department, care center who had been working in a hybrid style is starting to come back. Phase one, they came back at the beginning of November, and I guess, fingers cross, the fall goes well with the health and of risk perspectives for COVID after the new year. The rest of the team will be returning on a hybrid schedule, as well. No other new news to report with respect to COVID. Thank you, Larry. Any questions?

Greg:

Jeanine, this is Greg. You said there's four new cases of COVID?

Jeanine:

Yes. Yes.

Greg:

Of the four new cases, were they vaccinated or not vaccinated?

Jeanine:

Well, we were half and half this month. Really, to be honest with you, up until this month, all of our new cases were from unvaccinated people, so now we're starting to see... Now, you also know that boosters are available and we do not have a good sense... We have had people giving us updates for their boosters, but I'm sure there are people that have boosters that haven't given us that information. And I know that there are quite a few people that haven't gotten booster shots, as well. I think we're going to just start to see a little bit more of that until people get their vaccines updated.

Mark:

Were those people asymptomatic, or did they get sick?

Jeanine:

We've had a variety. We had a person fully vaccinated who was sick as a dog for two weeks, like hospital sick, and then we've had people who've had mild to no symptoms and been asymptomatic. It's very strange.

Mark:

No ICU [inaudible 00:47:17]?

Jeanine:

No, no, no, no. At the very, very beginning of COVID, our first case, I think, March of 2020, we had a gentleman and that was out for quite a long time, but he had some other preexisting conditions. But other than that, we've been very, very lucky [inaudible 00:47:33] [00:47:33]

Mark:

Yeah. We had in our place, one of our auction employees test positive, went to the hospital and ICU for three weeks, and he didn't make it.

Jeanine:

Oh. Oh, yeah. That's horrible [inaudible 00:47:49].

Mark:

Actually, he told us... Now we're collecting cards. He told us that he was vaccinated. You can't believe everybody. That's what it comes down to.

Jeanine:

Yeah.

Mark:

Okay. Just wanted to check.

Jeanine:

Representative Policy Board
December 16, 2021

Yes. Thank you.

Mario:

Jeanine, of the four people, do you know whether they were at work or from outside?

Jeanine:

None of them were exposed intercompany. It was all from outside people. Yeah. Their social circles.

Mario:

Understand.

Jeanine:

Yeah.

Mario:

Thank you.

Jeanine:

You're welcome.

Larry:

Okay. Thank you. Today also, too, I had the pleasure of introducing Sunny Lakshminarayanan to the authority board even though they had met him via paper. And he's been spending the past two weeks transitioning with Ted. And Peter, he'll be attending your land use committee meetings going forward. And I know he's spending time with John Triana and the rest of the staff there to get up to speed, so you'll be attending those meetings in the future. And I know he'll work hard to fill Ted shoes.

Peter:

Great. Great. Thanks, Larry. I'll do the best I could to pronounce his last name too.

Sunny:

I'm sure it's not that difficult, actually. [inaudible 00:49:19] to pronounce as it comes. Yeah.

Peter:

It's fine. But Larry, you did well there. Impressed.

Sunny:

Absolutely. He nailed it.

Peter:

Yeah, he did

Larry:

Representative Policy Board
December 16, 2021

Well, good to have Sunny on board. So, after a long search, we finally found a best in class engineer to join us, so it's great to have him on board.

Sunny:

Thank you. It's been a pleasure for me as well. It's been wonderful. And to learn from Ted in the last two weeks, that's been great. I mean, I think the journey is beginning, but I'm already in it. So, thanks a lot.

Peter:

Welcome again, Sunny.

Larry:

In terms of other items that we reported on today, I gave an update on our bond pricing which happened yesterday, and just for your information Standard and Poor's and Moody's affirmed their ratings. Standard and Poor's was AA- minus, and Moody's was Aa3, and they both reported a stable outlook, which was good. Good, solid credit ratings which fared well in the credit market. And yesterday, we put our 36 series bond, revenue service bonds, offer those for sale, along with green bonds, and we did some refunding bonds, as well. The good news is, is that while we had planned on our bonds to be somewhere between 2.85 and 3.75, they actually turned out to be 2.73%, so it was better than what we expected and that will be ultimately reflected in the rates that go into effect in January. The issue was very well received. It was 1.7 times over subscribed. We had more demand for the bonds than were available.

Larry:

In terms of the refinancing that we did, both the current refinancing, we had a forward delivery for May, we have a net savings of 2.4 million over the rest of the life of those bonds, and we were able to refinance those at an all in cost of 2.01%. So, a very good rate there, as well. Rochelle and Prem also gave an update on monthly billing which goes into effect in January, so that was a good overview and a reminder of some of the things to expect when that happens. And for perhaps, Steve, that might be something that she could produce or she could provide to the consumer affairs committee and maybe finance at another meeting.

Steve:

Sure. Sounds good.

Larry:

For the six months of actual results through November 30, revenues are over budget by about \$663,000, and that's due to our total water revenues being over budget by 342,000 and our other revenues, our commercial business over budget by about \$321,000, primarily due to the pipe safe and outside lab services. Operating and maintenance expenses are \$2.7 million under budget, and right now we're still being very conservative and projecting that probably about two a half million of that is due to timing, although that may change throughout the year and become permanent.

Larry:

So, when you do all the puts and takes, we are projecting coverage of 114% with no shortfall, compared to budget shortfall of originally \$922,000. And the projection that I just gave in terms of the coverage

Representative Policy Board
December 16, 2021

reflects higher than anticipated build consumption and small reduction in some of the debt service payment and the one-time benefit associated with the big bank conversion to monthly billing. That projection does not incorporate the changes associated with the rate application that you all approved, nor yesterday's bond pricing. And we're still being very conservative, as there's lingering uncertainty regarding the short and long-term financial impacts due to the pandemic. And as of December 13th, raw water storage was at 84%, compared to a long-term average of 72% for this time of the year. And with that, those are-

Mark:

Plenty of water.

Larry:

Plenty of water. That's right.

Mark:

[inaudible 00:54:32] water.

Larry:

So, feel free to drink all you need. All right. That was my report, unless there's any questions.

Jay:

This is Jay, Mr. Chairman, Larry. Yeah. I just want to say that congratulations to the whole team that you have under you and yourself. For those bond ratings and the ratings and the classifications, it's something that we should be very proud of in having a financial position that's very, very strong and forward looking. So, thank you for that.

Peter:

I couldn't agree more.

Larry:

Well, thank you very much. As you know, it's been a long road and has been through a strong collaborative effort between the authority, the RPB, and management. And so, thank you for that, but it's been a great teamwork. With David and Rochelle yesterday, and I, it was great to see the turning of the market and how well our bonds were received at the time. Because as you recall, that was right before the fed actually took action on the long-term interest rates and there was a lot of speculation about what they were going to do.

Jay:

No, I agree. I watched the chairman of the Federal Reserve on that whole presentation and it was still iffy and has some potential dangers in going forward with the position of what Congress does with passing out more money. I'll phrase it that way. Yeah.

Larry:

Right.

Representative Policy Board
December 16, 2021

Jay:

I agree with you, Larry. Yeah.

Larry:

Okay. Thank you, everyone.

Jay:

Thank you again. Thank you. I agree with you. And thank you again, you and the team.

Mario:

Okay. Questions. David?

David:

Well, with that, I wish everybody, on behalf of the authority board, I wish you all happy holidays, merry Christmas, happy new year, and enjoy your families and friends. And wish you the best.

Everyone:

Merry Christmas. Happy holidays. Happy new year.